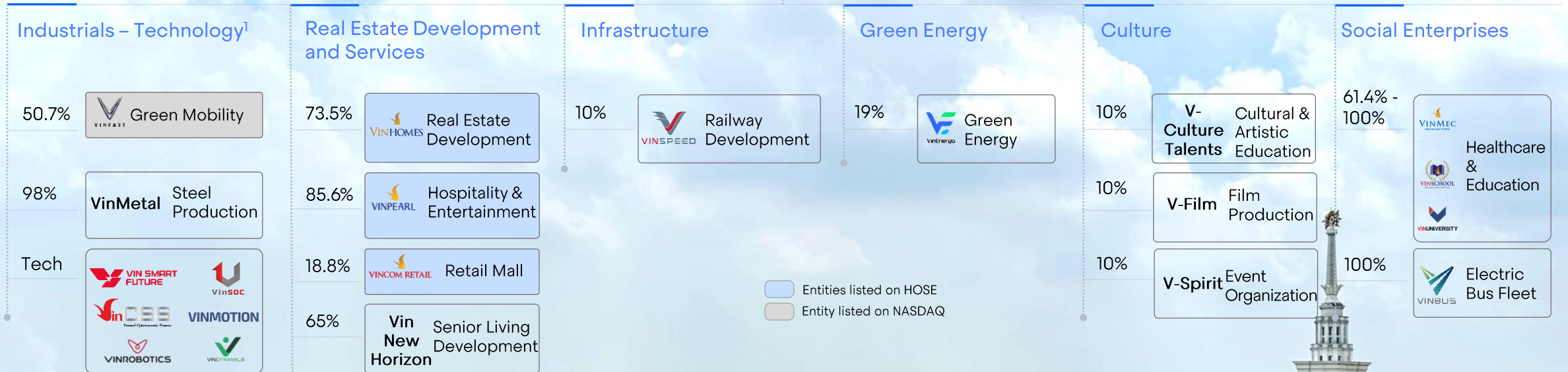




Vingroup Corporate Presentation

November 2025

Corporate Structure



Note: All shareholding percentages presented are based on Vingroup's effective interest as of 30 September 2025. 1. Vingroup holds effective ownership interests ranging from 51% to 100% in the companies under its Industrial – Technology pillar.

Proven Track Record of Developing Vietnamese Brands of Scale

Vietnam's First Class Labor Order

- Vingroup – Outstanding Progress in Construction of Vietnam Exposition Center
- Kind Heart Foundation – Outstanding Contribution to Socioeconomic Development

Fortune Southeast Asia 500

- Vingroup – Ranked #37 in 2025 Fortune Southeast Asia 500

Healthcare Asia Awards 2025

- Vinmec – Healthcare System of the year

2025 Brand Finance Vietnam 100

- Vinhomes, Vincom Retail, Vinpearl, VinFast, Vinschool, Vinmec – Top 100

TIME Magazine 2024

- VinFast – TIME 100 most influential companies 2024
- VinFast – Asia – Pacific best companies of 2025

Vietnam Report 2024

- Largest Private Enterprise in Vietnam

BCI Asia Awards 2024

- Vinhomes – Top 10 Property Developers

Euromoney Real Estate Awards 2024

- Vinhomes – Vietnam's Best residential developer



Most Loved and Respected Brands

Contribution to a Sustainable Economy

Most Successful Transactions

Best Products

Better Choice Awards 2025

- Breakthrough Automotive Brand
- GenZ Car of the Year (VF3)
- Market-Leading Vehicle (VF3)
- Service Vehicle of the Year (VF5)

APAC Effie Award 2025 (VinFast)

- Brand of the Year 2025
- Marketer of the Year 2025

ASEAN NCAP Grand Prix Awards - (VF 8)

- Best Child Safety Protection
- Best Safety
- Best Car
- Best Motorcyclist Safety
- Best SUV

Asia Pacific Property Awards 2024

- Mixed Use Development and Sustainable Residential Development (Vinhomes Ocean Park 3)
- Best Mixed-Used Development (Ocean City)

Awards for Selected Sites of Vinpearl:

- Agoda's Customer Review Awards 2024
- TripAdvisor 2023 Traveler Review Awards
- Expedia Traveller's Choice 2023 Award
- Agoda 2023 Golf Association Awards



AIBP 2023 ASEAN Tech

- ESG Award

Asia Responsible Enterprise Awards 2024

- Vincom Retail – Recognized in the Pioneer Green Leadership

Finance Asia Awards 2025

- Vingroup – Gold Medals for Most Committed to ESG, Best Investor Relations, Best Mid Cap Company, Most Committed to DEI, Best Use of Technology, Best Conglomerates in Vietnam.
- Vinhomes – Best Real Estate in Vietnam
- Vinpearl – Best Consumer Services in Vietnam

ESG Business Awards 2025

- VinUni – University – Government – Community Collaboration
- VinUni – Interdisciplinary Collaboration

Asia Pacific Enterprise Awards 2025

- Vinhomes – Corporate Excellence Award

Nikkei Asia 300 (2015 – 2023)

- Top 300 Largest and Fastest Growing Businesses in Asia



The Asset AAA

- Best Issuer for Sustainable Finance (2022), Best Green Loan (2022)
- Best Equity Linked Deal in Vietnam (2021)
- Best Vietnam Transaction (2020)
- Best Vietnam IPO (2018), Best M&A (2018), Best Syndicated Loan (2018), Best Issuer – Corporate (Southeast Asia – 2018)

Finance Asia

- Finance Asia – Best Real Estate Deal (2021)
- Best Frontier Market Transaction (2020)
- IPO of the Year (2018), Best Vietnam Deal (2018), Private Equity Deal (2017)



VinFast – One of the World's Leading Smart Electric Vehicle Companies

>333,000

CARS DELIVERED TO DATE¹

381

SHOWROOMS GLOBALLY²

550,000 EVs/annum

CURRENT ANNUAL CAPACITY³

>537,000

ELECTRIC SCOOTERS DELIVERED TO DATE¹

>1,000,000

CHARGING POINTS²

Up to 75%

CURRENT LOCALIZATION RATE⁴



Notes:
1. The number of cars delivered includes both internal combustion engine and electric vehicles, cumulative as of 30 September 2025
2. As of 30 September 2025. The number of charging points includes charging points owned by VinFast in Vietnam and by charging network operators in North America and Europe
3. Maximum current production capacity rate per annum, as of September 2025
4. Excluding battery.

Vinhomes – Premium Integrated Offerings of Apartments, Villas and Shophouses delivering Market-Leading Products with Green Design and Infrastructure

30 URBAN COMPLEXES DEVELOPED BY VINHOMES¹

USD 37.0 billion CONTRACTED SALES SINCE 2010^{1,2}

c.517,000 RESIDENTS AT VINHOMES PROPERTIES ACROSS VIETNAM¹

USD 16.3 billion MARKET CAP^{1,2} – LARGEST LISTED DEVELOPER, TOP 3 LARGEST COMPANIES IN VN-INDEX

19,540 ha TOTAL RESIDENTIAL AND INDUSTRIAL LAND BANK



Source: Company filings. Note: 1. As of 30 September 2025. Numbers are rounded to the nearest '000. 2. Exchange rate USD/VND of 26,236.

Vinpearl – The Leading Integrated Hospitality Platform with Premium Resorts & Hotels



c.16,400 Rooms

32 HOTELS¹
In 18 cities

1.9MM

ANNUAL ROOMS NIGHTS SOLD²



12 Parks

11 ENTERTAINMENT HUBS & 1 HORSE ACADEMY
In 8 cities

7.6MM

ANNUAL VISITORS²

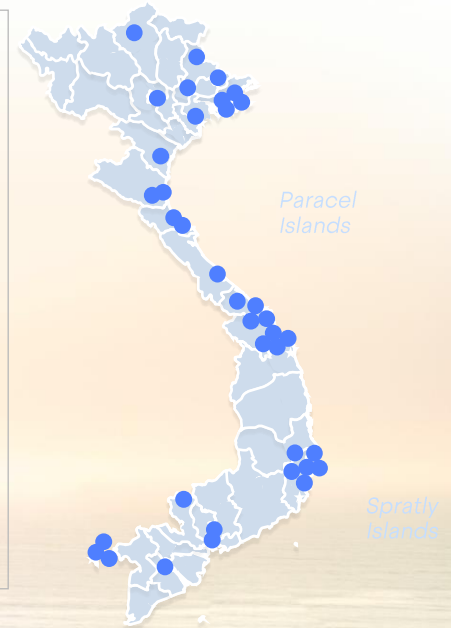


6 Courses

144 HOLES
In 4 cities

210,000

ANNUAL ROUNDS PLAYED¹



Notes: 1. Including hotels owned and managed by Vingroup, as of 30 September 2025; 2. As of 31 December 2024 or FY 2024.

Vincom Retail – Dominant Retail Mall Player with Best-In-Class Locations Nationwide

All-in-one

SHOPPING – DINING – ENTERTAINMENT
DESTINATION

out of 31/34

CITIES, PROVINCES

89

OPERATING MALLS¹

1.89 million

RETAIL GFA (sqm)¹



Multi – Format Retail Malls

VINCOM CENTER (12% of total GFA)



VINCOM MEGA MALL (35% of total GFA)



VINCOM+ (4% of total GFA)



VINCOM PLAZA (49% of total GFA)



Vingroup and The Founders' Efforts “For a Better Life of People”



VINSCHOOL

An incubator of talent and largest private K-12 education system in Vietnam¹

56

Campuses under operation in 5 provinces, municipalities³

~49,000

Students³

~4,600

Teachers³

Largest private K-12 education system in Vietnam with scale equaling the next 03 competitors combined

Campuses located at premium location of Vinhomes' residential projects with best in class facilities and 100% teachers trained to international standards

High quality on par with leading international and bilingual schools with competitive tuition fees

15 campuses accredited by CIS²



VINUNIVERSITY

A university of excellence – Developing talents for the future

The Youngest

University in APAC to receive 5 stars on the QS rating system in 9 categories

c.2,030

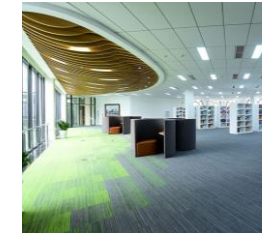
Students from 35 countries³

04

Specialized institutes

Strategic collaborations

Partnerships



Note: 1. Based on total number students and campuses (from latest company information available of the company and other competitors). 2. Council of International Schools. 3. As of 30 September 2025

Vingroup and The Founders' Efforts "For a Better Life of People" (cont'd)

Vinmec – Centers Of Excellence With Specialized Infrastructure And High-quality Offerings

13+

Years of experience

2,314

Total bed capacity¹

9

General hospitals¹
2 hospitals accredited for JCI

7

Clinics¹

2

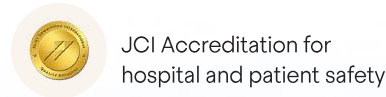
Research centers¹
Stem cell & gene and Hi-tech centers

c.4.3 million

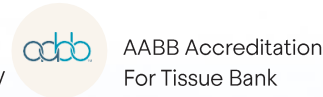
Number of outpatient visits
(2018-present)¹

✓ International best practices with industry best accreditations

✓ State-of-the-art facility and equipment
Modern Hybrid operating room, Advanced tomography machine CT Scan 640 slices, Modern 16-sequence SPECT/CT system, TrueBeam NDS120HD V2.7 Accelerated Radiation Therapy Machine (USA)



JCI Accreditation for hospital and patient safety



AABB Accreditation For Tissue Bank

✓ Extensive network with renowned international partners



ISO 15189:2012 Accreditation For Laboratories



CAP Accreditation For Laboratories



Vingroup and The Founders' Efforts “For a Better Life of People” (cont’d)



A modern, smart electric bus fleet equipped with essential technologies; safety features available for the first time in Vietnam. VinBus has presence in five cities with **336 buses¹** and operating **38 routes¹**. Since launch, VinBus traveled **73.7 million kilometers¹**, served **c.145.2 million customers¹**, helped reducing over **65,000 tCO₂**



VINGROUP INNOVATION FOUNDATION: Founded to support scientists and young talents to conduct world-class research projects in the field of Science, Technology, Engineering, Medicine, Economics and Education, to bring about positive and sustainable changes for Vietnam



The For Green Future Foundation was established on July 7, 2023, as a non-profit organization founded by Vingroup with the aim of implementing practical projects and initiatives for sustainable development through a green transformation program in Vietnam.



The Foundation will initiate practical projects and action programs aimed at realizing sustainable green development. With a mission to contribute to the government's goal of achieving net-zero emissions by 2050, the Fund promotes green initiatives in daily life, raises community awareness, and urges individuals to take action today for future generations



KIND HEART FOUNDATION: Established in 2016 to carry out charitable activities for Vingroup. Since its establishment, the Foundation has helped improve the lives of tens of thousands of people. The majority of Kind Heart Foundation's funding is contributed by Vingroup's founders and senior management. It was awarded the **First-Class Labor Order** by the President of Vietnam in August 2025, honoring its continuous humanitarian work and community support.



Founded and sponsored by Chairman Pham Nhat Vuong and his wife Pham Thu Huong, VinFuture catalyzes meaningful changes in people's everyday lives through tangible and highly scalable improvements in areas such as productivity, prosperity, connectivity, health, safety, environment, sustainability, and their overall happiness regardless of socioeconomic status. Annual USD 4.5 million prize. Received 1,705 nominations from over 70 countries and territories for the 2025 VinFuture Prize.



- ▬ Social enterprises contributed by Vingroup
- ▬ Social enterprises contributed by founders of Vingroup

Company Information

Vingroup Joint Stock Company (referred to as “Vingroup” or “the Group”) is one of the largest listed companies in Vietnam as measured by market capitalization.

Vingroup today bases its strategy on the principles of sustainability and professional management to operate in six major business verticals:

- Industrials – Technology
 - **VinFast**, the first and largest domestic comprehensive automobile manufacturer and electric scooter producer in Vietnam
 - **VinMetal**, steel manufacturer
 - **VinSmart Future**, Data science, AI research and digital infrastructure development
 - **VinCSS**, cyber security service
 - **VinSOC**, cyber security management
 - **VinRobotics, VinMotion, VinDynamics** humanoid robot research and development
- Real Estate Development and Services
 - Residential **Vinhomes** premium apartments, villas and shophouses, mid-end real estate with integrated facilities, Happy Home – social housing
 - Hospitality-focused **Vinpearl** hotels, resorts and beach villas, and **VinWonders** amusement parks and conservation parks
 - Retail Leasing **Vincom** quality shopping malls
- Infrastructure
 - **VinSpeed**, pioneering high-speed railway developer
- Green Energy
 - **VinEnergo**, developer and provider of sustainable energy solutions
- Social Enterprises
 - Healthcare service provider, **Vinmec** (including hospitals and clinics)
 - Quality education provider **Vinschool** featuring the K-12 education system, and **VinUniversity** not-for-profit private university
 - **VinBus**, public passenger transport under not-for-profit model
- Culture
 - Cultural and multimedia development initiatives, **V-Culture Talents, V-Film**, and **V-Spirit**.

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